MINNESOTA MEDICAL ASSOCIATION

ARTICLES OF INCORPORATION
and
BYLAWS

REVISED January 2017
AMENDED AND RESTATED ARTICLES OF INCORPORATION
OF
MINNESOTA MEDICAL ASSOCIATION

ARTICLE I
Corporate Name

The name of this Corporation is Minnesota Medical Association.

ARTICLE II
Registered Office

The location of the Corporation's registered office is 1300 Godward Street NE, Suite 2500, City of Minneapolis, County of Hennepin, State of Minnesota, Zip Code of 55413.

ARTICLE III
Corporate Governance

The Corporation is governed by Chapter 317A of the Minnesota Statutes as now enacted or hereafter amended, supplemented or substituted (the "Minnesota Nonprofit Corporation Act").

ARTICLE IV
Corporate Purpose

The Corporation is organized and shall be operated exclusively to support and improve the science and art of medicine, and to advance community welfare, community health and scientific education within the meaning of Section 501(c)(6) of the Internal Revenue Code of 1986, as now enacted or hereafter amended, supplemented or substituted (the "Code"), and in furtherance of such purposes the Corporation may:

- Elevate the standards of medical education and knowledge at both the undergraduate and the graduate levels;
- Foster the presentation of papers, articles, findings and studies by its component medical societies in the fields of medical research, diagnosis, therapy, operative procedure, prevention of disease and promotion of the public health;
- Promote high standards of medical and health service in all public programs established for the welfare of the people of Minnesota;
- Bring into one federation all medical professionals in the state of Minnesota and unite with similar societies in other states to form the American Medical Association;
- Assist officials and agencies of the state of Minnesota with advice and service in the administration of its medical, hospital, welfare and public health programs, and promote through its component medical societies continuous advice and assistance in county welfare and public health programs; and
- Engage in any lawful programs or activities which are supportive of physicians' professional growth and development, promote the science and art of medicine, or which promote community welfare, community health and scientific education.

The Corporation shall have the capacity, authority and powers granted under the Minnesota Nonprofit Corporation Act necessary or proper to accomplish the foregoing purposes.
ARTICLE V
No Profit or Pecuniary Gain

The Corporation is not organized for profit or organized to engage in an activity ordinarily carried on for profit. The Corporation shall not afford pecuniary gain, incidentally or otherwise, to a component medical society, to its members, trustees, officers, or other private persons, and no part of the net earnings of the Corporation shall inure to the benefit of or be distributable to any component medical society, member, trustee, officer, or other private person except that reasonable compensation may be paid for services rendered to or for the Corporation in respect to one or more of its purposes, including services by a component medical society, member, trustee, officer or other private person as such.

ARTICLE VI
Corporate Dissolution

Upon dissolution of the Corporation, assets shall be distributed in a manner required by Section 317A.735 of the Minnesota Nonprofit Corporation Act, provided, however, that in all events the net assets shall be distributed for one or more exempt purposes or to another nonprofit entity.

ARTICLE VII
Duration

The period of duration of the Corporation's existence shall be perpetual.

ARTICLE VIII
No Capital Stock

The Corporation shall have no capital stock.

ARTICLE IX
Members

The Corporation shall have members which are comprised of classes established pursuant to the Bylaws of the Corporation and hold such rights and preferences for such period of time as authorized by the Bylaws of the Corporation. Members shall pay dues and fulfill eligibility requirements pursuant to the Bylaws of the Corporation. Members of the Corporation, are not, as such, personally liable for the acts, debts, liabilities, or obligations of the Corporation.

ARTICLE X
House of Delegates

The House of Delegates shall meet at the call of the Chairperson of the Board of Trustees and shall consist of those members who are elected pursuant to the Bylaws of the Corporation. The House of Delegates shall represent the members of the Corporation and shall be the legislative body of the Corporation.

ARTICLE XI
Trustees

Management of the business and affairs of the Corporation shall be vested in its Board of Trustees which shall be comprised of natural persons. The members of the Board of Trustees of the Corporation shall serve until their respective successors shall have been elected and qualified, or until the earlier death, resignation, removal or disqualification of the trustees.

A written action by the Board of Trustees taken without a meeting shall be taken as provided in the Bylaws of the Corporation. Any action, other than an action requiring member approval, may be taken by written action signed by the number of trustees that would be required to take the same action at a meeting of the Board of Trustees at which all trustees were present.
ARTICLE XII
Trustee Committees

The Board of Trustees may establish committees with rules of procedure as provided pursuant to the Bylaws of the Corporation. Any action at a committee meeting, other than an action requiring member approval, may be taken by written action signed by the number of committee members that would be required to take the same action at a meeting of the committee at which all committee members were present.

ARTICLE XIII
Bylaws

The power to adopt, amend or repeal the Bylaws of the Corporation is vested in the membership of the Corporation pursuant to the Bylaws of the Corporation.

ARTICLE XIV
Amendment of Articles

Amendments to the Articles of Incorporation must be approved by a majority vote of the Board of Trustees and approved by the membership according to procedures adopted by the Board of Trustees.
ARTICLE 1
Membership

1.1 Limitation Membership in the Minnesota Medical Association (the “Association,” or “MMA”) is limited to individuals agreeing to comply with and be bound by all the provisions of the Articles of Incorporation and Bylaws of the Association; the Constitution and Bylaws of the American Medical Association (the “AMA”); and the Principles of Medical Ethics of the American Medical Association.

1.2 Eligibility An individual is eligible to become a member who is:

1.2.1 Licensed to practice medicine or osteopathy in the State of Minnesota, any other state, the District of Columbia, Puerto Rico, Guam or the United States Virgin Islands;

1.2.2 Doctor of Medicine or Osteopathy who is eligible for licensure in Minnesota and who is not engaged in an activity which requires medical licensure;

1.2.3 Engaged in a resident or fellow program approved by the Liaison Committee on Graduate Medical Education; or

1.2.4 Enrolled in and actively pursuing an approved course within the State of Minnesota leading to the degree of Doctor of Medicine or Osteopathy.

1.3 Membership Classifications

1.3.1 Regular Those members who meet the eligibility requirements in Section 1.2, and do not meet any of the membership classifications in Section 1.3.2 through 1.3.5.

1.3.2 Retired Those members, age fifty or over, who are not engaged in the practice of medicine for compensation.

1.3.3 Resident Any person engaged in a resident or fellow program approved by the Liaison Committee on Graduate Medical Education. This class of membership is forfeited when the member is no longer engaged in these programs.

1.3.4 Medical Student Any person enrolled in and actively pursuing an approved course leading to a degree of Doctor of Medicine or Osteopathy. This class of membership is forfeited when the member is graduated or is no longer enrolled in the course.

1.3.5 Emeritus Those members recognized by the Board of Trustees for providing exceptional service to the profession of medicine.

ARTICLE 2
Dues

2.1 Annual Dues Rate Dues and assessments for all classifications of membership, the time of payment and exemptions from payment of dues shall be established by the Board of Trustees. The Board of Trustees may establish, on an annual basis, an administrative service fee for members exempt from dues.
ARTICLE 3
Component Medical Societies

3.1 Authorization to Organize The members of the Association, except at-large members as defined by section 3.5.2, shall be organized into component medical societies, (“societies”) chartered by the Association. Not more than one society shall be chartered to operate in any county except in a county so large in area as to make it impractical for one society to operate. All societies will be organized into trustee districts. No single society may be part of more than one trustee district. The territorial jurisdiction of each society shall be determined by the Board of Trustees and set forth in the charter issued to it by the Association.

3.2 Charter Qualifications Any society that has adopted principles of organization that are not in conflict with the Articles of Incorporation and the Bylaws of the Association may become a chartered component medical society. Charters are issued by the Board of Trustees and signed by the President of the Association. Each charter shall include a definition of the geographic boundaries of the component society. A component society’s charter may be revoked if the society acts in violation of the Articles of Incorporation and the Bylaws of the Association. If the Board of Trustees finds that the component society is not functioning effectively, it may consolidate that society into an adjacent component society. No component society is bound to carry out any policy or recommendation of the Association not consistent with the Articles of Incorporation and the Bylaws. Consistent with state law a component society will indemnify against all costs and expenses in connection with or arising out of any action, suit or proceeding in which a member may be involved.

3.3 Limitations Nothing contained in any charter issued or in the Articles of Incorporation or Bylaws of the Association and no action of the House of Delegates or of the Board of Trustees shall bind or commit any society to carry out any policy or recommendation of the Association not consistent with the Articles of Incorporation or Bylaws.

3.4 Revocation of Charter and Consolidation Any charter issued to a society may be revoked by the Board of Trustees if the society acts in violation of the Articles of Incorporation or Bylaws of the Association. If the Board of Trustees finds that any society is not functioning effectively, the Board of Trustees may consolidate that society into any physically contiguous society.

3.5 Membership

3.5.1 Unified Membership A person applying for membership in a geographic area where a component society exists must concurrently apply for the same class of membership in the Association. Membership in the Association may not be discontinued unless membership in the society is also discontinued. Application to a component medical society may be made as follows:

3.5.1.1 If the member’s residence and principal office are in different jurisdictions, membership may be elected in the society with jurisdiction over either the residence or the principal office.

3.5.1.2 If the member’s residence and principal office are in one society’s jurisdiction, the member must elect that society, except as otherwise provided in this section.

3.5.1.3 If the member’s residence or principal office is on or near a society line, and the society in which the residence or principal office is located consents, the member may elect the adjoining medical society.

3.5.1.4 For purposes of membership and delegate count, the member must designate the primary component medical society to which he/she is a member.

3.5.1.5 Component medical societies may accept members who are dues paying members of another component medical society provided these members are currently MMA members in good standing. A list of these members shall be provided annually to the MMA by each component medical society.

3.5.1.6 A medical student may join a society with jurisdiction over the area in which the medical student’s residence is located or the area in which the school is located.
3.5.1.7 A resident may join a society with jurisdiction over the area in which the physician’s residence is located or the area in which the hospital or primary training facility is located.

3.5.1.8 A member who moves to a different society jurisdiction may elect to maintain membership in the society to which the member belonged prior to moving or may transfer membership to the society of the jurisdiction to which the member has moved. For members who transfer their membership from one component medical society to another, the membership shall be reciprocal for that calendar year and no additional dues shall be assessed provided that full dues have been received prior to the transfer.

3.5.2 At-Large Membership Those members who meet the eligibility requirements in sections 1.2.1 or 1.2.2 and either reside or work outside of Minnesota or reside in geographic area in Minnesota where a component society does not exist may apply for an at-large membership. A person who resides in a geographic area in Minnesota where a component society does not exist may choose to become an at-large member or become a member of a component society contiguous with the county of residence or the principle office of the member. The decision to become or remain an at-large member is made on an annual basis.

3.6 Scope of Organization Each society shall have general direction of the affairs of the profession in its county or district; shall further the purposes of the Association; and shall foster membership in the Association.

3.7 Membership Qualifications Except for at-large Members, each component society shall judge the qualifications of its own applicants, but, as such societies are the only portals to this Association, ample opportunity to become a member shall be given to every physician in the county or district who is eligible according to the provisions of the Articles of Incorporation and Bylaws. For at-large members the MMA shall judge the qualifications of applicants.

3.8 Dues Processing Each component medical society shall forward the dues of its members to the Association on a monthly basis. Component medical societies may contract with the Association to bill its members and collect dues and assessments on its behalf.

3.10 Suspension Each component medical society which fails to forward to the Association the dues of its members according to the terms of its contract shall be suspended and none of its members or delegates shall be permitted to participate in any of the business proceedings of the Association or of the House of Delegates until the requirements have been met.

ARTICLE 4 Termination of Membership

4.1 Member Resignation or Withdrawal of Application

4.1.1 Resignation A member may resign at any time by giving written notice of such resignation to the Board of Trustees. Resignation is effective without acceptance when the notice is given to the Association, unless a later effective time is specified in the notice. The resignation of a member does not relieve the member from any obligations the member may have to the Association for dues, assessments, fees or charges for goods or services.

4.1.2 Withdrawal of Application An applicant may withdraw his/her application at any time in the application process.

4.2 Automatic Suspension The following occurrences disqualify an applicant for membership or shall result in automatic suspension of membership, without rights to a hearing.

4.2.1 Dues Delinquency Any member delinquent in dues or special assessments shall be suspended from membership. The member may be reinstated if dues and assessments for the year in which the suspension was invoked and the dues and assessments for the year in which application for reinstatement is made are paid in full. Delinquency dates shall be determined by the Board of Trustees.
4.2.2 License Revocation Any member whose Minnesota license is revoked shall thereupon cease to be a member of the Association.

4.2.3 Concurrent Membership Any member, other than an at-large member, who ceases to be a member of a component society, for any reason, shall cease to be a member of the Association for the same period of time.

4.3 Disciplinary Actions Membership may be denied, revoked or restricted only by the action of the Board of Trustees and shall be binding upon the component societies.

ARTICLE 5
Elections

5.1 President-Elect, President, Immediate Past President

5.1.1 President-Elect Elected by the Members The President-Elect shall be elected by the membership. The Nominating Committee will report to the membership a slate of candidates for the office of President-Elect.

5.1.2 Ballots Voting shall take place by ballot distributed electronically. The nominees will be listed alphabetically on the ballot. Nominations for all offices shall be by procedures approved by the Board of Trustees.

5.1.3 Voting A plurality of the vote cast is required to elect a nominee.

5.1.4 Terms of Office The President-Elect, following election, shall serve as President-Elect until the end of the Annual Conference following the Annual Conference at which his/her term began, at which time he/she shall become President. The President shall serve until the end of the next Annual Conference at which time he/she shall become Immediate Past President and serve as such for a period of one year.

5.1.5 Removal from Office of President-Elect, President or Immediate Past President The President-Elect, President or Immediate Past President may be removed from office by affirmative vote of a majority of the voting members of the Board of Trustees.

5.2 Trustees

5.2.1 Trustee Election Process The Nominating Committee will report annually to the membership a slate of candidates for the office of trustee for any open trustee position as described in Article 8. The Nominating Committee will notify the membership and the Component Medical Societies of the schedule for submitting nominations to the Nominating Committee. Any Component Medical Society may submit one nomination for any open trustee slot in a trustee district that has a qualified vacancy. No person may be nominated for or elected to the office of trustee for any trustee district unless the person is a member of the Association. A plurality of the vote cast is required to elect a trustee nominee.

5.2.2 Trustee Terms of Office Each trustee, other than ex-officio trustees, shall serve for a term of three years beginning at the conclusion of the Annual Conference following the election at which the trustee is elected. Terms of the trustees will be arranged so that, as nearly as possible, one-third shall be elected each year.

5.2.3 Removal from Office Any trustee may be removed from office at any time with or without cause by the affirmative vote of two-thirds of the voting members of the Board of Trustees.

5.2.4 Term Limitation Trustees may serve no more than three terms, not including election or appointment to fill a vacancy.

5.3 AMA Delegates and Alternate Delegates

5.3.1 Elections AMA delegates and alternate delegates shall be elected by the membership. The Nominating Committee shall report annually to the membership a separate slate of candidates for AMA delegates and AMA alternate delegates to the AMA. Elections for AMA delegates or AMA alternate delegates shall indicate whether the
candidate or candidates is nominated for a full or partial term. All nominees must be MMA and AMA members. A plurality of the vote cast is required to elect a nominee(s).

5.3.2 Removal From Office Any delegate or alternate delegate to the American Medical Association may be removed from office by affirmative vote of a majority of the voting members of the Board of Trustees.

5.3.3 Term Limitation Each AMA delegate and AMA alternate delegate shall serve for a term of three (3) years as determined by the MMA Board of Trustees. Each AMA delegate and AMA alternate delegate shall be eligible to serve four (4) terms. Each AMA delegate or AMA alternate delegate shall serve no more than 12 years in any single office, not including election or appointment to fill a vacancy.

5.3.4 Reduction in Size of Delegation In the event that the number of AMA members declines causing the number of AMA delegates and alternate delegates from Minnesota to decrease, the delegate(s) and alternate delegate(s) with the least seniority shall lose their positions on the delegation. Seniority shall be determined by the year the delegate or alternate delegate was elected to their current position. Should this provision apply to more than one delegate or alternate delegate with equal seniority, seniority shall be determined by lot with the MMA Board chairperson supervising.

In the event that a delegate should lose his/her position, the delegate shall become an alternate delegate with the alternate delegate with the least seniority relinquishing his/her position on the delegation. If two or more alternate delegates are equal in seniority, the seniority shall be determined by lot under the supervision of the MMA Board chairperson. Alternate delegates who relinquish their positions on the delegation shall be considered by the Nominating Committee for nomination as an AMA delegate or alternate at the next election cycle.

5.4 Voting Process The Board of Trustees shall determine and publish the process for elections of the President-Elect, trustees and AMA delegates and alternate delegates. For all elections a plurality of the vote cast will determine elected candidates for office.

ARTICLE 6
Meetings

6.1 Meeting of the House of Delegates The Meeting of the House of Delegates shall be at a time and place determined by the Board of Trustees.

6.2 Special Meetings Special meetings of the House of Delegates may be called at any time by the MMA Board chairperson or shall be called by the President at the request of two-thirds of the trustees or if at least 10 percent of the delegates representing at least 10 component or specialty societies sign, date and deliver to the President or the Secretary-Treasurer one or more written demands for the meeting describing the purpose for which it is to be held.

6.3 Notice of Meetings Written notice of the time and place of each Annual Conference and of the time, place and purposes of each special meeting of the House of Delegates shall be given by the Secretary-Treasurer not less than five days prior to the scheduled time.

ARTICLE 7
House of Delegates

7.1 Composition and Authority The House of Delegates consists of delegates selected as provided in this article, and has the following powers:

7.1.1 To function as the legislative body of the Association.

7.1.2 To bind members by adopting principles of medical ethics not inconsistent with or contrary to the Constitution and Bylaws of the American Medical Association or state and federal law.

7.1.3 To receive and consider reports and resolutions
7.1.3.1 Resolutions considered as regular business shall be submitted to the office of the Association at least 30 days prior to the commencement of the House of Delegates meeting at which they are to be considered. A late resolution may be received upon permission of the Speaker of the House or upon a two-thirds vote of the House of Delegates.

7.1.3.2 Resolutions may be submitted by members of the House of Delegates, members of the Board of Trustees, component medical societies, or committees or sections of the Association.

7.1.3.3 Reports will be received from the President, Chairperson of the Board of Trustees, trustees, and Secretary-Treasurer of the Association and from all committees and sections of the Association. Additional reports will be received from individuals or organizations as may be invited to report by the Speaker of the House.

7.1.4 To adopt rules and procedures for the transaction of its business

7.2 Delegate Credentialing The word delegate used in this article refers to the delegate, the alternate delegate substituting for the delegate, or an acting delegate.

7.2.1 The component or specialty society or section shall deposit with the credentials committee a list of authorized delegates. Delegates on such list shall be considered credentialed.

7.2.2 A delegate may be seated without credentials if approved by the Credentials Committee.

7.2.3 In the event no delegate or alternate delegate is present from a given component medical society, specialty society or section, the House of Delegates may appoint an acting delegate from among the members present from that society, section or trustee district. The acting delegate serves only in the absence of the delegate or alternate delegate.

7.3 Process of Selection of Delegates and Alternate Delegates to the MMA House of Delegates

7.3.1 Component Society Delegates and Alternate Delegates The members of each component medical society shall select delegates and alternate delegates to the House of Delegates as follows:

7.3.1.1 For each 50 members or any fraction thereof as recorded on the books of the Association on December 31 of the year preceding the MMA House of Delegates meeting, each component medical society shall select one delegate and one alternate delegate. Component medical societies will be notified of the number of delegates and alternate delegates to be selected for that year.

7.3.1.2 The component medical society shall select only members of the Association as delegates or alternate delegates. The component medical society may authorize the MMA to appoint delegates and alternate delegates on behalf of the component medical society. The MMA may appoint delegates and alternate delegates for unfilled positions for non-staffed component medical societies no sooner than 75 days before the House of Delegates meeting.

7.3.1.3 The term of office of a delegate and alternate delegate will be determined by the component medical society.

7.3.2 At-Large Delegates and Alternate Delegates All at-large members within each trustee district shall annually select delegates and alternate delegates to the House of Delegates as follows:

7.3.2.1 For each 50 at-large members or fraction thereof as recorded on the books of the Association on December 31 of the year preceding the House of Delegates meeting, each trustee district shall select one delegate and one alternate delegate.

7.3.2.2 The at-large members in a trustee district shall select only members as a delegate or alternate delegate. The at-large members in a trustee district may authorize the MMA to appoint delegates or alternate delegates on behalf
of the trustee district. The MMA may appoint delegates and alternate delegates for unfilled positions for the trustee district no sooner than 75 days before the House of Delegates meeting.

7.3.2.3 The term of office of a delegate and alternate delegate will be one year.

7.3.3 Specialty Society Delegates and Alternate Delegates

7.3.3.1 Selection of Delegates and Alternate Delegates The members of each specialty society represented in the House of Delegates may annually select from its membership a member of the Association as a delegate and a member of the Association as an alternate delegate to the House of Delegates. The term of office of a delegate and alternate delegate will be determined by the specialty society. The manner of selection of the delegate and alternate delegate may be determined by each specialty society.

7.3.3.2 Termination of Specialty Society Representation in the House of Delegates Any request to terminate the representation of a specialty society in the House of Delegates shall be submitted to, or initiated by, the Board of Trustees. The Board of Trustees may take action as it deems advisable.

7.3.3.3 Specialty Society Application for Representation in the House of Delegates Specialty societies not currently represented in the House of Delegates may apply for delegate and alternate delegate representation. The specialty society must submit to the Board of Trustees an application for delegate and alternate delegate representation in the House of Delegates and such additional information as the Board of Trustees may request for its review. Upon receipt of an application, the Board of Trustees shall study the application for representations, and shall make a decision regarding the granting of representation in the House of Delegates. The Board of Trustees may approve or deny representation and shall have the final authority for acting on such requests. If approved, such representation shall be effective at the next meeting of the House of Delegates. The following guidelines shall be utilized in evaluating specialty society applications for representation in the House of Delegates:

7.3.3.3.1 The physician specialty society shall have a minimum of 25 members who are also members of this Association.

7.3.3.3.2 An organization that is not represented in the House of Delegates but which is seeking representation must demonstrate (1) that it represents a field of medicine which has recognized scientific validity or that it serves physicians in some capacity related to their professional activities and (2) that it has a unique expertise, perspective, or capability that is not already represented in the House of Delegates.

7.3.3.3.3 The organization must be established and stable; therefore, it must have been in existence for at least five years prior to submitting its application.

7.3.3.3.4 The organization must be active within its field of medicine and hold at least one meeting of its members per year.

7.3.3.3.5 The organization must be statewide in scope and it must not restrict its members geographically.

7.4 Quorum A quorum consists of 30 or more delegates from 10 or more component societies, specialty societies or sections. If a quorum is present when a duly called or held meeting at the commencement of the
proceedings, the proceedings shall continue and the members present and entitled to vote may continue to transact business until adjournment, even though the withdrawal of members originally present leaves less than the proportion or number otherwise required for a quorum.

7.5 **Conduct of Meeting** All meetings of the House of Delegates, except executive sessions, shall be open to all members of the Association.

7.5.1 The chair of the MMA Policy Council shall serve as Speaker of the House and preside over any meeting of the House of Delegates.

7.5.2 The Speaker of the House or a majority of the delegates present shall have authority to declare which sessions of the House of Delegates shall be executive sessions and to invite persons who are not delegates to be present at executive sessions.

7.5.3 The privilege of the floor, except attendance at executive session, but no right to vote is granted to the MMA and AMA Presidents, Presidents-Elect, trustees, Secretaries-Treasurers, Past-Presidents, the Speaker and Vice-Speaker of the AMA House of Delegates, the AMA trustees, MMA delegates and alternate delegates to the American Medical Association, and MMA CEO unless those persons are also delegates to the House of Delegates.

7.6 **Voting Privilege** Each qualified delegate, alternate delegate or acting delegate is entitled to one vote. The Speaker of the House shall not vote except in the case of a tie, in which case he/she may cast one vote.

7.7 **Committees of the House** The Speaker of the House shall appoint the Credentials Committee and other committees as may be appropriate. Members of all committees shall be delegates or alternate delegates.

7.7.1 **Credentials Committee** The Credentials Committee shall consist of three members appointed by the Speaker of the House and chosen from the delegates or alternate delegates. The Credentials Committee shall report its recommendations regarding seating of delegates and alternate delegates based upon the requirements of these Bylaws. The Credentials Committee shall be responsible for the distribution, collection and counting of all ballots in the House of Delegates. The Chairperson of the Credentials Committee shall report all election results directly to the Speaker of the House.

**ARTICLE 8**

**Board of Trustees**

8.1 **Responsibility and Authority** The affairs of the Association shall be managed by a Board of Directors which shall be known as the Board of Trustees. It shall have authority to do and perform all acts and functions that are not inconsistent with the Articles of Incorporation and Bylaws or with any action taken by the House of Delegates.

8.1.1 **Budget and Dues Level Assessments** The Board of Trustees shall have the authority to develop the budget and set dues level assessments and other charges payable by members of the MMA.

8.2 **Size and Composition of the Board** The Board of Trustees shall consist of 15 voting members and two (2) non-voting members. The voting members shall be comprised of ten (10) members who meet specified competencies and perspectives in accordance with section 8.3 and are elected by the membership; one (1) member who is a medical student in accordance with section 8.4 who is elected by the membership; one (1) member who is appointed by the Policy Council in accordance with section 8.5; and three (3) offers in accordance with section 8.6 who are elected by the membership. The two (2) non-voting members of the Board are the chairperson of the AMA delegation and the MMA CEO, as described in Sections 8.8.

8.3 **Competency-Based** Members nominated for the Board of Trustees shall possess necessary competencies that are established, periodically reviewed and adjusted as needed by the Board including that of a resident/fellow or young physician. If there is not currently a resident/fellow member on the Board of Trustees at the time of the next election, one of the open seats shall be filled by a resident/fellow, who upon election remains eligible until the term limit in section 5.2.4.
8.4 **Medical Student** Nominations for the seat on the Board of Trustees designated for a medical student shall be submitted to the Nominating Committee and may come from the Medical Student Section, component medical societies, specialty societies, and from individual members. The medical student member to the Board of Trustees shall be elected by the membership. The term for the medical student seat is a maximum of two years and that member must be a medical student during the entirety of his/her term.

8.5 **Policy Council Appointment** The Policy Council shall appoint one (1) of its members to serve as a voting member of the Board of Trustees. The term for this appointment is three (3) years, with a maximum of one (1) term.

8.6 **Voting Ex-Officio Members** The President, President-Elect, and Immediate Past-President, shall be members of the Board of Trustees with the full right to vote on all matters.

8.7 **Geographic** The Board of Trustees shall have at least one voting member from each trustee district and no more than 50 percent of the voting members from any one trustee district.

8.8 **Non-Voting Ex-Officio Members** The chairperson of the AMA delegation and the MMA Chief Executive Officer shall be ex-officio members of the Board of Trustees, but without the right to vote, unless the chairperson of the AMA delegation has also been elected by the membership as a trustee.

8.9 **Board Chairperson and Secretary-Treasurer** At least 90 days before the commencement of the Annual Conference, the Board of Trustees shall open nominations to all voting members of the Board of Trustees, for Chairperson and Secretary-Treasurer. The Board of Trustees shall elect from among the elected members of the Board of Trustees a Chairperson of the Board and a Secretary-Treasurer to serve a one-year term commencing at the close of the Annual Conference. Both the Chairperson and the Secretary-Treasurer are officers of the Association.

8.9.1 **Removal from Office of the Chairperson of the Board of Trustees or Secretary-Treasurer** The Chairperson of the Board of Trustees or the Secretary-Treasurer may be removed from office by affirmative vote of a majority of the voting members of the Board of Trustees.

8.10 **AMA Officers, Delegates and Alternate Delegates** Any member of the Association elected to serve as President, President-Elect, Immediate Past-President, Secretary-Treasurer, Vice-Speaker, Speaker or trustee of the American Medical Association will be an ex-officio member of the Board of Trustees, but without the right to vote.

8.11 **Quorum** A majority of the voting members of the Board of Trustees shall constitute a quorum for the transaction of business provided that if a vacancy exists by reason of death, resignation or other, a majority of the remaining trustees shall constitute a quorum for the purpose of filling such vacancy. If a quorum is present when a duly called or held meeting is convened, the members present and entitled to vote may continue to transact business until adjournment, even though the withdrawal of members originally present leaves less than the proportion or number otherwise required for a quorum.

8.12 **Special Meeting** Special meetings of the Board of Trustees may be held at such times as the Board of Trustees may determine or upon the written request of the Chairperson of the Board of Trustees or of any three trustees. Written notice of the time and place of each special meeting of the Board of Trustees shall be given by the Secretary-Treasurer to each member of the Board of Trustees not less than five days prior to the time fixed therefor.

8.13 **Executive Session** The Board of Trustees may, by order of the Chairperson or by the vote of a majority of its voting members present, declare an executive session. The executive session is open to only the voting members and others as may be invited to remain by the Chairperson or by a majority of its voting members.

8.14 **Staff Employment** The Board of Trustees shall have authority to employ such persons, including a chief executive officer whose title shall be determined from time to time by the Board of Trustees, as it deems necessary to carry out the work of the Association.

8.15 **Association Publication** The Board of Trustees shall provide and have responsibility for the publication and distribution of all proceedings and transactions of the Association in the Association’s publication.
8.16 **Execution of Contracts** The Board of Trustees shall have a written procedure for the execution of contracts specifying who is required to sign these contracts and what types of assets may be sold, transferred or assigned.

8.17 **Action by Signed Instrument** Any action required or permitted to be taken at a meeting of the Board of Trustees may be taken without a meeting by written action signed by all trustees. In addition, any action, other than an action requiring member approval, may be taken by written action signed by the number of trustees that would be required to take the same action at a meeting of the Board of Trustees at which all trustees were present. When written action is taken by less than all trustees, all trustees must be notified immediately of its text and effective date. Failure to provide the notice does not invalidate the written action. A trustee who does not sign or consent to the written action is not liable for the action. A written action is effective when signed by the required number of trustees, unless a different effective time is provided in the written action.

8.18 **Meetings Conducted Solely Through Electronic Communication** The Board of Trustees may specify that a meeting will be conducted solely through one or more means of remote communication, provided that notice is given, as specified in Section 8.12 and that the quorum requirements specified in Section 8.11 are met. Remote communication includes any communication that is accomplished by means of electronics, telephone, video or Internet conferencing, or such other means through which persons not physically present in the same location may communicate with each other on a substantially simultaneous basis. Participation in a meeting through a form of remote communication that is authorized by the Board of Trustees constitutes personal presence at a meeting.

8.19 **Electronic Communications** The Association recognizes that authenticated electronic communications that satisfy the requirements of this article may legally satisfy written record and signature requirements necessary for valid records, signatures, and contracts.

Authenticated communications are those communications that set forth information from which the Association can reasonably conclude that the communication was sent by the purported sender and are delivered to the principal place of business of the Association, or to an officer or agent of the Association who is authorized by the Association to receive the communication. Electronic records are records that are created, generated, sent, communicated, received or stored by electrical, digital, magnetic, wireless, optical, electromagnetic or similar technologies. Valid electronic signatures are those that are expressed through an electronic sound, symbol or process, and that are logically associated with a record and executed or adopted by a person with intent to sign the record.

8.20 **Notice by Electronic Communication** Any notice to trustees given by the Association by a form of electronic communication consented to by the trustee to whom notice is given is effective when given. The notice is deemed given: (1) if by facsimile communication, when directed to a telephone number at which the trustee has consented to receive notice; (2) if by electronic mail, when directed to an electronic mail address at which the trustee has consented to receive notice; (3) if by a posting on an electronic network on which the trustee has consented to receive notice, together with separate notice to the trustee of the specific posting, upon the later of the posting or the giving of the separate notice; and (4) if by any other form of electronic communication by which the trustee has consented to receive notice, when directed to the trustee.

**ARTICLE 9**

**Committees/Sections**

9.1 **Committees**

9.1.1 **Executive Committee** The Board of Trustees may establish an Executive Committee which shall have the authority to manage the business of the Association in the interval between meetings of the Board of Trustees. The Executive Committee shall also perform other duties as may be assigned by the Board of Trustees. The Executive Committee shall at all times be subject to the control and direction of the Board of Trustees, with all actions taken being reported to and approved by the Board of Trustees no later than its next regular meeting. The Executive Committee shall have four members including the Chairperson of the Board of Trustees, President, President-Elect,
Immediate Past President. At the invitation of the Chairperson of the Board of Trustees, other parties may attend the meeting but shall have no right to vote.

9.1.2 Committee on Finance and Audit The Board of Trustees shall establish a Committee on Finance and Audit. The Secretary-Treasurer shall be the chairperson of the committee. Members of the committee shall be selected in accordance with current policy on committee appointments. The committee shall monitor the financial status of the MMA, develop a budget for recommendation to the Board of Trustees and report as appropriate to the Board of Trustees.

9.1.3 Nominating Committee The Nominating Committee is charged with the following responsibilities:

9.1.3.1 The Nominating Committee shall report to the membership a slate of candidates for the offices President-Elect, trustees and AMA delegates and alternates.

9.1.3.2 The Immediate Past-President of the Association shall serve as Chairperson of the Nominating Committee. In the event the Immediate Past-President is unable to serve, the President shall appoint a Chairperson of the Nominating Committee from among the members of the committee. The remaining members of the Nominating Committee shall be the President-Elect, Chairperson of the Board of Trustees (or designee appointed by the Chairperson of the Board of Trustees), Chairperson of the AMA Delegation (or a designee appointed by the Chairperson of the AMA Delegation), and two past MMA Presidents invited to serve in reverse chronology of their terms of office. Each trustee district that is not represented by one of the slotted positions on the Nominating Committee described above shall appoint one representative to the Nominating Committee. This appointment shall be submitted to the Chairperson of the Nominating Committee within 60 days after the MMA Annual Conference.

9.1.3.3 No members of the Nominating Committee can be nominated for the positions of President-Elect or trustee. A member of the Nominating Committee may be nominated as an AMA delegate or alternate. If a member of the Nominating Committee desires to be nominated or is nominated as an AMA delegate or alternate delegate, that member must withdraw from that discussion when these nominations are discussed by the Nominating Committee.

9.1.4 Authority to Create From time to time the Board of Trustees, by resolution approved by the affirmative vote of a majority of the Board of Trustees, may create additional committees as it may see fit, and may designate the duties and powers of such committees; provided, however, that no committee shall be given authority to amend the Articles of Incorporation or these Bylaws. Committees are subject at all times to the direction and control of the Board of Trustees.

9.1.5 Terms of Appointments The Board of Trustees shall have the authority to determine the terms of membership for each committee of the Association.

9.2 Sections

9.2.1 Authority to Establish The Board of Trustees shall have the authority to create special sections for the purpose of organizing members with identifiable common and unique interests. The Board of Trustees shall specify the composition, form and function of each special section so created. Membership in a special section shall be limited to those holding a membership in the Minnesota Medical Association.

9.2.2 Governing Principles Each section created by the Board of Trustees shall function pursuant to Governing Principles consistent with these Bylaws and approved by the Board of Trustees.

9.3 Subcommittees and Ad Hoc Committees All committees and sections may establish subcommittees and ad hoc committees within guidelines established by the Board of Trustees.

9.4 Reports All committees and sections are responsible to and shall report to the Board of Trustees.

9.5 Rules of Procedure Except where otherwise provided by or inconsistent with Alice Sturgis’ Standard Code of Parliamentary Procedure (latest edition), these Bylaws, or by resolutions of the Board of Trustees:
9.5.1 Each committee or section shall meet at the call of its chairperson, or at such regular time as the committee or section may from time to time determine. Such meeting shall be called by giving 30 days’ notice to all of the members. Notice is not required if the date, time and place of the meeting have been announced at a previous meeting. Notice of an adjourned meeting need not be given other than by announcement at the meeting at which adjournment is taken. A member may waive notice of a meeting of the committee or section. A waiver of notice is effective whether given before, at or after the meeting, and whether given in writing, orally or by attendance. Attendance is a waiver of notice of that meeting unless the member objects at the beginning of the meeting to the transaction of business because the meeting is not lawfully called or convened and does not participate in the meeting.

9.5.2 Quorum At each meeting of a committee or section, the presence of not less than one-third of the members of the committee entitled to vote thereat shall be necessary to constitute a quorum for the transaction of business. If a quorum is present when a duly called or held meeting is convened, the members present and entitled to vote may continue to transact business until adjournment, even though the withdrawal of members originally present leaves less than the proportion or number otherwise required for a quorum.

9.5.3 All questions at a duly held meeting shall be decided by a majority vote of the members with voting rights present and entitled to vote at the meeting. Each member shall have one vote at all meetings.

9.5.4 Each committee or section shall report its activities to the Board of Trustees. Minutes, if any, of the meetings must be made available upon request to members of the committee or section and to a member of the Board of Trustees requesting the minutes for review.

9.5.5 A conference among committee or section members by a means of communication through which the members may simultaneously hear each other during the conference constitutes a meeting, if the same notice is given of the conference as would be required for a meeting, and if the number of members participating in the conference is a quorum. In addition, a member may participate in a meeting by any means of communication through which the members, other members participating, and all members physically present at the meeting may simultaneously hear each other during the meeting. Participation in a meeting by both of these means constitutes personal presence at the meeting.

9.5.6 Any action required or permitted to be taken at a meeting of a committee may be taken without a meeting by written action signed by all committee members. In addition, any action, other than an action requiring member or House of Delegates’ approval, may be taken by written action signed by the number of committee members that would be required to take the same action at a meeting of the committee at which all committee members were present. When written action is taken by less than all committee members, all members must be notified immediately of its text and effective date. Failure to provide the notice does not invalidate the written action. A committee member who does not sign or consent to the written action is not liable for the action. A written action is effective when signed by the required number of committee members, unless a different effective time is provided in the written action.

9.5.7 A committee may specify that a meeting will be conducted solely through one or more means of remote communication, provided that notice is given, as specified in this article and that the quorum requirements specified in this article are met. Remote communication includes any communication that is accomplished by means of electronics, telephone, video or Internet conferencing, or such other means through which persons not physically present in the same location may communicate with each other on a substantially simultaneous basis. Participation in a meeting through a form of remote communication that is authorized by the committee constitutes personal presence at a meeting.

9.5.8 Any notice to a committee member by a form of electronic communication consented to by the committee member to whom notice is given is effective when given. The notice is deemed given: (1) if by facsimile communication, when directed to a telephone number at which the committee member has consented to receive notice; (2) if by electronic mail, when directed to an electronic mail address at which the committee member has consented to receive notice; (3) if by a posting on an electronic network on which the committee member has consented to receive notice, together with separate notice to the committee member of the specific posting, upon the
later of the posting or the giving of the separate notice; and (4) if by any other form of electronic communication by which the committee member has consented to receive notice, when directed to the committee member.

9.6 Committee Members Considered Trustees Committee members are considered to be trustees for purposes of Section 317A.251, Standard of Conduct, and 317A.255, Director Conflict of Interest, of the Minnesota Statutes as now enacted or hereafter amended, supplemented or substituted (“Minnesota Statutes”), and as such shall act pursuant to such provisions in carrying out all committee acts. In addition, committee members are considered to be trustees for the purposes of Section 317A.521, Indemnification, of Minnesota Statutes. The Association shall provide indemnification for committee members as required pursuant to these Bylaws.

ARTICLE 10
Officers

10.1 Delineation The Officers of the Association shall consist of a President, President-Elect, Chairperson of the Board of Trustees, Secretary-Treasurer and the Immediate Past President. No person shall be elected to the office of President-Elect who has not been a member of the Association for at least two years prior to election. No officer shall serve more than 12 years in any single office, not including election or appointment to fill a vacancy.

10.2 Duties of the President The President shall deliver an address at the Annual Conference of the Association and perform such other duties as may be delegated by the Board of Trustees, including presiding at meetings of the Board of Trustees in the absence of the Chairperson.

10.3 Duties of the President-Elect The President-Elect shall assume the office of President in the event the President is unable to complete a term and shall continue as President through the term to which previously elected.

10.4 Duties of the Chairperson of the Board The Chairperson of the Board of Trustees shall be elected from among the trustees of the Board as provided for in Section 5.2 and shall be responsible for the administration of the Board, preside at all Board meetings and perform such other duties as may be conferred upon him/her by the Board of Trustees.

10.5 Duties of the Secretary-Treasurer The Secretary-Treasurer shall be elected from among the trustees of the Board as provided for in Section 5.2. The Secretary-Treasurer shall, through the chief executive officer, maintain records of the official business of the Association, a record of all proceedings of the Board of Trustees, and a register of physicians licensed to practice in the State of Minnesota, and correspond with component medical societies. The Secretary-Treasurer shall, through the chief executive officer, receive and disburse funds authorized by the Board of Trustees and report receipts and expenditures of the Association annually to the members. The Secretary-Treasurer shall give a bond as established by the trustees with the cost of the bond borne by the Association. The Secretary-Treasurer shall be the Chairperson of the Committee on Finance and Audit.

10.6 Duties of the Immediate Past-President The Immediate Past-President shall serve as Chairperson of the Nominating Committee and/or perform other duties as assigned by the Board of Trustees.

10.7 Chief Executive Officer Responsibilities The chief executive officer, whose title shall be determined from time to time, shall be employed by the Board of Trustees. Under the direction of the Board of Trustees, the chief executive officer shall be responsible for the general administration of the affairs of the Association and shall perform all duties incidental to this office.

10.8 Incapacitation or Vacancy of Office

10.8.1 In the event the Chairperson is unable to perform the duties of the office, the President shall serve until the Chairperson resumes the duties or is succeeded by a new Chairperson elected by the Board of Trustees.

10.8.2 If a vacancy occurs in the office of trustee or any other office of the Association or office of delegate or alternate delegate to the American Medical Association by reason of death, resignation or otherwise, the Board of Trustees may fill such vacancy for a period ending at the expiration of the term of the office or the next Annual Conference, whichever occurs first.
10.9 Maintenance of Books, Records and Papers All books, records and papers belonging to the Association or copies of these documents shall be maintained in the principal office of the Association.

ARTICLE 11
Indemnification of Trustees, Officers and Committee Members

11.1 Protection Against Costs Imposed While Acting for the Association Each trustee, officer and member of any committee of the Association, whether or not then in office, shall be indemnified by the Association, against all costs and expenses reasonably incurred by or imposed upon him/her in connection with or arising out of any action, suit or proceeding in which he/she may be involved, by reason of his/her being or having been a trustee, officer or member of any committee of the Association, such expenses to include the cost of reasonable settlements, provided he/she:

11.1.1 Has not been indemnified by another organization for the same costs and expenses with respect to the same acts or omissions;

11.1.2 Acted in good faith;

11.1.3 Received no improper personal benefit, disclosed any potential conflict of interest in the matter in question and refrained from voting on the matter;

11.1.4 In the case of a criminal proceeding, had no reasonable cause to believe the conduct was unlawful; and

11.1.5 In the case of acts or omissions occurring in an official capacity, reasonably believed that the conduct was in the best interests of the Association.

ARTICLE 12
Amendments

12.1 Procedure These Bylaws may be amended by majority vote of the membership provided:

12.1.1 The majority of the Board of Trustees has approved them, and

12.1.2 The membership is provided with an electronic copy of the proposed amendment along with a 30-day period within which to vote on the amendment, and

12.1.3 A majority of those members voting consistent with procedures adopted by the Board of Trustees, has approved the proposed amendments to the bylaws.